



LEROY D. BACA, SHERIFF

County of Los Angeles
Sheriff's Department Headquarters
4700 Ramona Boulevard
Monterey Park, California 91754-2169



October 24, 2006

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
Los Angeles, California 90012

Dear Supervisors:

THE SHERIFF'S EQUITY MODEL PLAN

On July 11, 2006, your Board adopted a motion requesting the Sheriff to report back to the Board with the Department's Equity Model Plan, which will be used as the baseline for the Equity Model.

The Los Angeles County Sheriff's Department (Department) is committed to providing its agreed upon service levels while equitably managing personnel vacancies to both our contract cities and unincorporated County communities alike. To ensure these service levels are being provided, I have instituted Field Operations Directive 06-04, *Equitable Distribution of Patrol Deputy Resources* (Attachment A), which states in part:

- Radio car deputy vacancies will be equitably shared between contract city communities and unincorporated communities.
- Overtime expenditures to fill vacancies will be equitably shared between contract city communities and unincorporated communities.
- Management Information Services will prepare a monthly summary of contract city and unincorporated area vacancy percentages from information provided by the Field Operations Regions' Headquarters staff. This report will be provided to the Sheriff and to the Board of Supervisors for review and accountability.

A Tradition of Service

To make certain the equitable service levels and distribution of personnel vacancies are met, I have developed the Patrol Deployment Report (Attachment B). Each Field Operations Region (Region) will complete a monthly report for my review detailing each patrol station's service level compliance and vacancy factor for each contract city and unincorporated County community patrol area. This report will contain the following information:

- Unincorporated patrol staffing overview for all three patrol Regions and each respective station within the Region, including columns that indicate Supervisory District, budgeted deputy allocation, and number and type of patrol cars deployed.
- Unincorporated and contract city staffing comparison for all three patrol Regions and each station, identifying the specific station, population, square mileage, patrol deputy staffing, percentage of total field force, total number of vacant positions, percentage of vacant positions, and equitable vacancy distribution.
- Variance report for each Region and station including reserve deputy hours worked.

Like many other law enforcement agencies throughout the country, the Department has experienced formidable challenges attracting qualified candidates. The Department has made record-setting strides in hiring deputy sheriffs to fill critical vacancies within the Department, and I look forward to our continued partnership to provide the best service possible to the communities we serve.

If you have any questions or concerns, please feel free to contact me at (323) 526-5000 or Chief Marvin Cavanaugh, Field Operations Region III, at (323) 526-5712.

Sincerely,

A handwritten signature in black ink, appearing to read "Leroy Baca", with a stylized, cursive script.

LEROY D. BACA
SHERIFF

Los Angeles County Sheriff's Department

FIELD OPERATIONS DIRECTIVE



Field Operations Support Services, (323) 526-5760

FIELD OPERATIONS DIRECTIVE: 06-04 ISSUE DATE: 07-11-06
EFFECTIVE DATE: 07-11-06

ISSUED FOR: FIELD OPERATIONS REGION I
 FIELD OPERATIONS REGION II
 FIELD OPERATIONS REGION III
 TECHNICAL SERVICES DIVISION

EQUITABLE DISTRIBUTION OF PATROL DEPUTY RESOURCES

PURPOSE

The importance of the Sheriff's Department radio car patrol services will continue to be our highest priority. The issue of equitable staffing will also continue to be a priority.

POLICY AND PROCEDURES

Due to personnel vacancies of radio car assigned deputies, this policy requires that the impact of patrol radio car deputy vacancies be equitably shared between the contract cities and unincorporated communities.

The following assignment and overtime policies apply:

- Radio car deputy vacancies will be equitably shared between contract city communities and unincorporated communities.
- Overtime expenditure to fill vacancies will be equitably shared between contract city communities and unincorporated communities.
- Management Information Services will prepare a monthly summary of contract city and unincorporated area vacancy percentages from information provided by the Regions' headquarters staffs. This report will be provided to the Sheriff and to the Board of Supervisors for review and accountability.

AFFECTED DIRECTIVES/PUBLICATIONS

MPP §3-02/290.00 (Overtime Guidelines) - Adds requirements for county/contract city assignment equity.

CITES/REFERENCES

None

NBT:RMW:MOC:MA:RRD:BKM:sf



Los Angeles County Sheriff's Department

Leroy D. Baca, Sheriff

Patrol Deployment Report

August 2006



Informational Section
Unincorporated Staffing per 575

Los Angeles County Sheriff's Department
Patrol Deployment Report
Informational Section - Unincorporated Patrol

Field Operations Region I

		Supervisor District	Budgeted Deputies (575)	Type of Cars Total Uninc Area
Altadena Station				
County Area	Altadena Area	5th	16	(3) 56 hr 1-Dep Unit (1) 40 hr 2-Dep Unit (6) 56 hr 2-Dep Unit (3) 40 hr B-1 Unit
Crescenta Valley Station				
County Areas	La Crescenta Angeles Forest	5th	15	(1) 56 hr 1-Dep Unit (4) 56 hr 2-Dep Unit
East Los Angeles Station				
County Area	East Los Angeles	1st	47	(6) 56 hr 1-Dep Unit (1) 40 hr 1-Dep Unit (11) 56 hr 2-Dep Unit
Lancaster Station				
County Areas	Lake Los Angeles Quartz Hill	5th	26	(3) 56 hr 1-Dep Unit (6) 56 hr 2-Dep Unit (1) 40 hr B-1 Unit
Malibu/Lost Hills Station				
County Area	Topanga/Monte Nido/ Malibu Bowl	3rd	7	(2.57) 40 hr 1-Dep Unit (0.9) 56 hr 2-Dep Unit
Palmdale Station				
County Areas	Lake Elizabeth/Acton/ Leona Valley Little Rock/ Pearblossom	5th	22	(1) 40 hr 1-Dep Unit (1) 56 hr 1-Dep Unit (5) 56 hr 2-Dep Unit (3) 40 hr B-1 Unit
Santa Clarita Valley Station				
County Areas	Castaic/Val Verde/ Stevenson Ranch/Gorman Saugus Canyon Country	5th	26	(2) 40 hr 1-Dep Unit (2) 56 hr 1-Dep Unit (5) 56 hr 2-Dep Unit (1) 40 hr B-1 Unit
Temple Station				
County Areas	North San Gabriel/ East Pasadena/Chantry South San Gabriel Monrovia/Arcadia/Duarte	5th 1st 5th	25	(3) 56 hr 1-Dep Unit (6) 56 hr 2-Dep Unit

Los Angeles County Sheriff's Department
Patrol Deployment Report
Informational Section - Unincorporated Patrol

Field Operations Region II

		Supervisor District	Budgeted Deputies (575)	Type of Cars Total Uninc Area
Avalon Station				
County Areas	Catalina Island	4th	2	(2) 40 hr B-1
	Catalina Ocean			
	Isthmus			
	San Clemente Island			
	San Clemente Ocean			
Carson Station				
County Areas	Harbor City/Torrance	2nd & 4th	22	(1) 70 hr 1-Dep Unit
	Rancho Dominguez	2nd		(5) 70 hr 2-Dep Unit
Century Station				
County Areas	Florence/Firestone	1st & 2nd	86	(20) 70 hr 2-Dep Unit (3) Non-Relief 2-Dep Unit
	Willowbrook	2nd		
	Walnut Park	1st		
	Athens	2nd		
Compton Station				
County Areas	East Rancho Dominguez (Compton)	2nd	16	(8) 70 hr 1-Dep Unit
	Gardena/West Compton/ Rosewood			
Lennox Station				
County Areas	Lennox	2nd	54	(3) 56 hr 1-Dep Unit (16) 56 hr 2-Dep Unit
	Del Aire/Wiseburn			
	Unincorporated Gardena (El Camino Village/Moneta Gardens)			
	Athens			
Lomita Station				
County Areas	La Rambla	4th	2	(1) 56 hr 1-Dep Unit
	Palos Verdes Peninsula			
Marina Del Rey Station				
County Areas	Marina Del Rey	2nd & 4th	26	(8) 56 hr 1-Dep Unit (4) 56 hr 2-Dep Unit
	Ladera Heights	2nd		
	Windsor Hills			
	View Park			
West Hollywood Station				
County Areas	Universal Studios	3rd	16	(16) 40 hr 1-Dep Unit
	Federal Enclave			
	Franklin Canyon			

Los Angeles County Sheriff's Department
Patrol Deployment Report
Informational Section - Unincorporated Patrol

Field Operations Region III

		Supervisor District	Budgeted Deputies (575)	Type of Cars Total Uninc Area
Cerritos Station				
County Areas	None			
Industry Station Station				
County Areas	Hacienda Heights	1st	47	(14) 40 hr 1-Dep Unit (15) 40 hr 2-Dep Unit
	Valinda	1st & 5th		
	Bassett	1st & 4th		
Lakewood Station				
County Area	Dairy Valley	4th	0	
Norwalk Station				
County Area	East/South Whittier	1st & 4th	20	(4) 56 hr 1-Dep Unit (4) 56 hr 2 Dep Unit
Pico Rivera Station				
County Area	West Whittier	1st & 4th	12	(6) 70 hr 1-Dep Unit
San Dimas Station				
County Areas	Azusa	1st & 5th	27	(3) 56 hr 1-Dep Unit (7) 56 hr 2-Dep Unit
	Covina	1st & 5th		
	Angeles National Forest	5th		
Walnut/Diamond Bar Station				
County Area	Rowland Heights	4th	18	(1) 40 hr 1-Dep Unit (3) 56 hr 1-Dep Unit (4) 56 hr 2-Dep Unit
	Covina Hills	1st & 5th		

**Field Operations Region I
Patrol Staffing Equity Report**



Los Angeles County Sheriff's Department
Patrol Staffing Equity Report
Field Operations Region I
August 2006

		Demographics		Staffing					
		Population	Sq. Miles	Staffing Report 575's	% of Total Field Force	Total # of Vacant Positions	% Vacant	Equitable Vacancy Distribution	Rounded to the 1st whole #
Alhambra Station									
County Area	Alhambra Area	43,667	25.18	16.00	100.00%		50.00%	8.00	8
Total		43,667	25.18	16.00	100.00%	8.00	50.00%	8.00	8
Crescenta Valley Station									
Contract Cities	La Canada-Flintridge	20,259	8.65	11.00	42.31%		46.15%	5.08	5
County Areas	La Crescenta	18,532	3.45	10.00	38.46%		46.15%	4.62	5
	Angeles Forest	1,445	238.01	5.00	19.23%		46.15%	2.31	2
Total		40,236	250.11	26.00	100.00%	12.00	46.15%	12.00	12
East Los Angeles Station									
Contract Cities	City of Commerce	12,568	6.55	28.00	37.33%		20.00%	5.60	6
County Area	East Los Angeles	126,054	7.47	47.00	62.67%		20.00%	9.40	9
Total		138,622	14.02	75.00	100.00%	15.00	20.00%	15.00	15
Lancaster Station									
Contract Cities	Lancaster	138,392	93.45	82.00	75.93%		29.63%	24.30	24
County Areas	Lake Los Angeles	18,567	360.20	18.00	16.67%		29.63%	5.33	5
	Quartz Hill	18,256	148.13	8.00	7.41%		29.63%	2.37	2
Total		175,215	601.78	108.00	100.00%	32.00	29.63%	32.00	32
Malibu/Lost Hills Station									
Contract Cities	Agoura Hills	20,537	7.82	14.00	19.44%		30.56%	4.28	4
	Calabasas	20,038	12.99	19.00	26.39%		30.56%	5.81	6
	Hidden Hills	1,359	1.69	1.00	1.39%		30.56%	0.31	0
	Malibu	12,492	19.90	23.00	31.94%		30.56%	7.03	7
	Westlake Village	8,368	5.51	8.00	11.11%		30.56%	2.44	2
County Area	Topanga/Monte Nido/ Malibu Bowl	23,489	131.17	7.00	9.72%		30.56%	2.14	2
Total		86,283	179.08	72.00	100.00%	22.00	30.56%	22.00	22



**Los Angeles County Sheriff's Department
Patrol Staffing Equity Report
Field Operations Region I
August 2006**

		Demographics		Staffing					
		Population	Sq. Miles	Staffing Report 575's	% of Total Field Force	Total # of Vacant Positions	% Vacant	Equitable Vacancy Distribution	Rounded to the 1st whole #
Palmdale Station									
Contract Cities	Palmdale	141,012	105.81	82.00	78.85%		27.88%	22.87	23
County Areas	Lake Elizabeth/Acton/ Leona Valley	20,618	267.20	8.00	7.69%		27.88%	2.23	2
	Little Rock/ Pearblossom	20,192	397.33	14.00	13.46%		27.88%	3.90	4
Total		181,822	770.34	104.00	100.00%	29.00	27.88%	29.00	29

Santa Clarita Valley Station									
Contract Cities	Santa Clarita	167,412	52.01	70.00	72.16%		26.80%	18.76	19
County Areas	Castaic/Val Verde/ Stevenson Ranch/Gorman	15,706	438.15	17.00	17.53%		26.80%	4.56	5
	Saugus	25,090	115.12	5.00	5.15%		26.80%	1.34	1
	Canyon Country	9,022	41.71	5.00	5.15%		26.80%	1.34	1
Total		217,230	646.99	97.00	100.00%	26.00	26.80%	26.00	26

Temple Station									
Contract Cities	Bradbury	855	1.96	0.00	0.00%			0.00	0
	Duarte	21,486	6.69	12.00	12.50%			3.75	4
	Rosemead	53,505	5.17	28.00	29.17%			8.75	9
	South El Monte	21,144	2.85	15.00	15.63%			4.69	5
	Temple City	33,376	4.02	16.00	16.67%			5.00	5
County Areas	North San Gabriel/ East Pasadena/Chantry	29,886	21.08	8.00	8.33%			2.50	3
	South San Gabriel	9,836	4.40	8.00	8.33%			2.50	3
	Monrovia/Arcadia/Duarte	15,812	1.69	9.00	9.38%			2.81	3
Total		185,900	47.86	96.00	100.00%	30.00	31.25%	30.00	30

REGION I TOTAL									
TOTAL CONTRACT CITIES		672,803	335.07	409.00	68.86%		29.29%	119.81	120
TOTAL UNINCORPORATED AREA		396,172	2,200.29	185.00	31.14%		29.29%	54.19	54
Total		1,068,975	2,535.36	594.00	100.00%	174.00	29.29%	174.00	174

**Field Operations Region I
Station Variance Report**

Los Angeles County Sheriff's Department
Patrol Deployment Report
Variance and Additional Resources
August 2006

Field Operations Region I

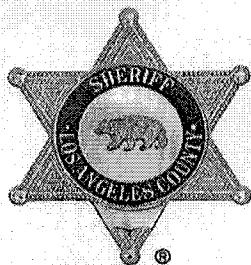
ALT	CRV	ELA	LCS	LHS	PLM	SCV	TEM	Total
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Additional Resources	Hours Worked								
Reserves on Patrol	28	130	0	72	311	72	528	0	1,140

Variances	Hours Off								
Injured On Duty									
Training	48	0	640	0	88	0	648	40	1,464
Pre-approved Variance	688	416	1,912	1,080	576	3,119	1,765	1,354	10,910
Unanticipated Variance	120	204	664	145	180	456	234	809	2,812
Total	856	620	3,216	1,225	844	3,575	2,647	2,203	15,186

Notes Regarding Variances:

**Field Operations Region II
Patrol Staffing Equity Report**



**Los Angeles County Sheriff's Department
Patrol Staffing Equity Report
Field Operations Region II
August 2006**

		Demographics		Staffing					
		Population	Sq. Miles	Staffing Report 575's	% of Total Field Force	Total # of Vacant Positions	% Vacant	Equitable Vacancy Distribution	Rounded to the 1st whole #
Avalon Station									
Contract Cities	City of Avalon	3,127	3.29	5.00	71.43%		0.00%	0.00	0
County Areas	Catalina Island	435	58.71	2.00	28.57%		0.00%	0.00	0
	Catalina Ocean	0	175.40						
	Isthmus	134	14.71						
	San Clemente Island	0	56.70						
	San Clemente Ocean	0	173.19						
Total		3,696	482.00	7.00	100.00%	0.00	0.00%	0.00	0

Carson Station									
Contract Cities	Carson	89,730	18.94	65.00	74.71%		10.77%	7.00	7
County Areas	Harbor City/Torrance	21,142	2.57	12.00	13.79%		11.49%	1.38	1
	Rancho Dominguez	2,349	2.70	10.00	11.49%		11.49%	1.15	1
Total		113,221	24.21	87.00	100.00%	10.00	10.95%	9.53	10

Century Station									
Contract Cities	Lynwood	69,845	4.82	34.00	28.33%		26.67%	9.07	9
County Areas	Florence/Firestone	60,197	3.55	38.00	31.67%		26.67%	10.13	10
	Willowbrook	23,228	1.88	24.00	20.00%		26.67%	6.40	6
	Walnut Park	16,180	0.75	12.00	10.00%		26.67%	3.20	3
	Athens	12,990	2.02	12.00	10.00%		26.67%	3.20	3
Total		182,440	13.02	120.00	100.00%	32.00	26.67%	32.00	32

Compton Station									
Contract Cities	Compton	93,493	10.10	73.00	82.02%		12.36%	9.02	9
County Areas	East Rancho Dominguez (Compton)	13,533	0.82	8.00	8.99%		12.36%	0.99	1
	Gardena/West Compton/Rosewood	6,554	1.75	8.00	8.99%		12.36%	0.99	1
Total		113,580	12.67	89.00	100.00%	11.00	12.36%	11.00	11



**Los Angeles County Sheriff's Department
Patrol Staffing Equity Report
Field Operations Region II
August 2006**

		Demographics		Staffing					
		Population	Sq. Miles	Staffing Report 575's	% of Total Field Force	Total # of Vacant Positions	% Vacant	Equitable Vacancy Distribution	Rounded to the 1st whole #
Lennox Station									
Contract Cities	Lawndale	31,711	1.97	19.00	26.03%		8.22%	1.56	2
County Areas	Lennox	22,950	1.10	16.00	21.92%		8.22%	1.32	1
	Del Aire/Wisburn	9,012	1.02	12.00	16.44%		8.22%	0.99	1
	Unincorporated Gardena (El Camino Village/Moneta Gardens)	10,952	1.26	12.00	16.44%		8.22%	0.99	1
	Athens	40,724	3.18	14.00	19.18%		8.22%	1.15	1
Total		115,349	8.53	73.00	100.00%	6.00	8.22%	6.00	6

Lomita Station									
Contract Cities	Lomita	20,046	1.91	12.00	30.00%		37.50%	4.50	5
	Rolling Hills Estates	7,676	3.60	8.00	20.00%		37.50%	3.00	3
	Rolling Hills	1,871	2.99	1.00	2.50%		37.50%	0.38	0
	Rancho Palos Verdes	41,145	13.54	17.00	42.50%		37.50%	6.38	6
County Areas	La Rambla	1,678	0.21	2.00	5.00%		37.50%	0.75	1
	Palos Verdes Peninsula	2,012	0.69						
Total		74,428	22.94	40.00	100.00%	15.00	37.50%	15.00	15

Marina Del Rey Station									
County Areas	Marina Del Rey	8,458	1.50	14.00	53.85%		34.62%	4.85	5
	Ladera Heights	6,568	2.96	4.00	15.38%		34.62%	1.38	1
	Windsor Hills	5,445	1.04	4.00	15.38%		34.62%	1.38	1
	View Park	5,513	0.82	4.00	15.38%		34.62%	1.38	1
Total		25,984	6.32	26.00	100.00%	9.00	34.62%	9.00	9

West Hollywood Station									
Contract Cities	West Hollywood	35,716	1.90	58.00	78.38%		24.32%	14.11	14
County Areas	Universal Studios	0	0.47	16.00	21.62%		24.32%	3.89	4
	Federal Enclave	637	0.90	0.00	0.00%		0.00%	0.00	0
	Franklin Canyon	5	0.18	0.00	0.00%		0.00%	0.00	0
Total		36,358	3.45	74.00	100.00%	18.00	24.32%	18.00	18

REGION II TOTAL									
TOTAL CONTRACT CITIES		394,360	63.06	292.00	56.59%		19.57%	57.16	57
TOTAL UNINCORPORATED AREA		244,070	510.08	224.00	43.41%		19.57%	43.84	44
Total		638,430	573.14	516.00	100.00%	101.00	19.57%	101.00	101

**Field Operations Region II
Station Variance Report**

Los Angeles County Sheriff's Department
Patrol Deployment Report
Variance and Additional Resources
August 2006

Field Operations Region II

	AVA	CSN	CEN	CPT	LNK	LMT	MDR	WHD	Total
Additional Resources	Hours Worked								
Reserves on Patrol	2	81	221	0	64	72	171	2	612

Variances	Hours Off								
Injured On Duty									
Training	8	394	120	760	152	64	160	160	1,818
Pre-approved Variance	340	3,571	3,748	640	552	600	450	852	10,753
Unanticipated Variance	0	360	1,120	320	372	176	32	450	2,830
Total	348	4,325	4,988	1,720	1,076	840	642	1,462	15,401

Notes Regarding Variances:

**Field Operations Region III
Patrol Staffing Equity Report**



Los Angeles County Sheriff's Department
Patrol Staffing Equity Report
Field Operations Region III
August 2006

		Demographics		Staffing					
		Population	Sq. Miles	Staffing Report 575's	% of Total Field Force	Total # of Vacant Positions	% Vacant	Equitable Vacancy Distribution	Rounded to the 1st whole #
Cerritos Station									
Contract City	Cerritos	56,000	8.85	29.00	100.00%		13.79%	4.00	4
Total		56,000	8.85	29.00	100.00%	4.00	13.79%	4.00	4

Industry Station Station									
Contract Cities	City of Industry	620	12.09	28.00	28.57%		28.57%	7.14	7
	La Habra Heights	6,658	6.32	4.00	4.08%		4.08%	1.02	1
	La Puente	41,063	3.47	19.00	19.39%		19.39%	4.85	5
County Areas	Hacienda Heights	51,634	12.65	16.00	16.33%		16.33%	4.08	4
	Valinda	64,849	5.45	22.00	22.45%		22.45%	5.61	6
	Bassett	17,032	5.92	9.00	9.18%		9.18%	2.30	2
Total		181,856	45.90	98.00	100.00%	25.00	25.51%	25.00	25

Lakewood Station									
Contract Cities	Artesia	16,380	1.62	11.00	10.00%		10.00%	2.20	2
	Bellflower	72,878	6.16	30.00	27.27%		27.27%	6.00	6
	Hawaiian Gardens	14,779	0.96	11.00	10.00%		10.00%	2.20	2
	Lakewood	79,345	9.45	31.00	28.18%		28.18%	6.20	6
	Paramount	55,266	4.83	27.00	24.55%		24.55%	5.40	5
County Area	Dairy Valley	1,674	0.35	0.00	0.00%		0.00%	0.00	0
Total		240,322	23.37	110.00	100.00%	22.00	20.00%	22.00	22

Norwalk Station									
Contract Cities	Norwalk	103,298	9.76	39.00	48.75%		48.75%	6.83	7
	La Mirada	46,783	7.85	21.00	26.25%		26.25%	3.68	4
County Area	East/South Whittier	64,731	6.44	20.00	25.00%		25.00%	3.50	4
Total		214,812	24.05	80.00	100.00%	14.00	17.50%	14.00	14



Patrol Staffing Equity Report **Field Operations Region III** **August 2006**

		Demographics		Staffing					
		Population	Sq. Miles	Staffing Report 575's	% of Total Field Force	Total # of Vacant Positions	% Vacant	Equitable Vacancy Distribution	Rounded to the 1st whole #
Pico Rivera Station									
Contract City	Pico Rivera	63,428	8.89	31.00	72.09%		72.09%	5.77	6
County Area	West Whittier	30,348	4.92	12.00	27.91%		27.91%	2.23	2
Total		93,776	13.81	43.00	100.00%	8.00	18.60%	8.00	8
San Dimas Station									
Contract City	San Dimas	35,053	15.26	22.00	44.90%		44.90%	5.39	5
County Areas	Azusa	32,051	3.46	11.00	22.45%		22.45%	2.69	3
	Covina	13,163	5.29	10.00	20.41%		20.41%	2.45	2
	Angeles National Forest	430	213.01	6.00	12.24%		12.24%	1.47	1
Total		80,697	237.02	49.00	100.00%	12.00	24.49%	12.00	12
Walnut/Diamond Bar Station									
Contract Cities	Walnut	30,004	8.97	13.00	28.26%		28.26%	2.54	3
	Diamond Bar	56,287	14.67	20.00	43.48%		43.48%	3.91	4
County Area	Rowland Heights	49,955	18.29	13.00	28.26%		28.26%	2.54	3
	Covina Hills	2,641	3.17	0.00	0.00%		0.00%	0.00	0
Total		138,887	45.10	46.00	100.00%	9.00	19.57%	9.00	9
REGION III TOTAL									
TOTAL CONTRACT CITIES		677,842	119.15	336.00	73.85%		20.66%	69.42	69
TOTAL UNINCORPORATED AREA		328,508	278.95	119.00	26.15%		20.66%	24.58	25
Total		1,006,350	398.10	455.00	100.00%	94.00	20.66%	94.00	94

**Field Operations Region III
Station Variance Report**

**Los Angeles County Sheriff's Department
Patrol Deployment Report
Variance and Additional Resources
August 2006**

Field Operations Region III

	CER	IDT	LKD	NWK	PRV	SDM	WAL	Total
Additional Resources	Hours Worked							
Reserves on Patrol	82	183	32	66	411	321	94	1,188

Variances	Hours Off							
Injured On Duty								0
Training	104	368	512	224	372	96	120	1,796
Pre-approved Variance	1,806	1,290	1,720	1,080	842	848	1,424	9,010
Unanticipated Variance	1,585	1,273	888	408	316	600	576	5,646
Total	3,495	2,931	3,120	1,712	1,530	1,544	2,120	16,452

Notes Regarding Variances:	
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